



Target Area: Operations

Guiding Statement: Amherst County Public Schools believes that students should have innovative, safe, and clean learning environments. We believe the facilities and operations of this division will meet the needs of every child and enable them to be proud of their school, attend regularly, perform at their highest level, and invest in their community.

Objective 1: Assess the building capacity and facility needs of the school division in order to develop and implement a comprehensive facilities plan.

ACTION CIEFO					
Strategies	Person(s) Responsible	Timeline	Resources	Monitoring	
Conduct a facilities needs assessment to include: Initiate request for bid proposal Review proposals with Request for Proposal (RFP) committee Consider committee recommendations Present recommendations to School Board	School BoardSuperintendent	March 2020 (Bid)	RFP Committee Needs assessment Needs assessment results Funding	Committee review of needs assessment when complete	
Evaluate consultant recommendations and prioritize implementation.	 Assistant Superintendent Supervisor of Maintenance and Operations 	Summer/Fall 2020	Facilities assessment Prioritized list of recommendations	Continuous	
Separate capital improvement projects from maintenance projects.	 Superintendent Assistant Superintendent Supervisor of Maintenance Chief Financial Officer 	April 2020	Capital Improvement Plan Maintenance requests	Annual	

Explore opportunities for additional cost savings considering the use of solar, wind, and installation of energy efficient equipment, windows, doors, etc. Elements of exploration should include: Bids for costs and projected cost savings Possible grants and/or funding sources Costs for long-term maintenance	 Superintendent Assistant Superintendent Supervisor of Maintenance Chief Financial Officer 	May 2020	Facilities Needs Assessment Capital Improvement Plan Maintenance requests Documentation of exploration	Continuous
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Evaluation of Action Plan:

Objective 2: Establish and maintain secure and safe environments and facilities.

Strategies	Person(s) Responsible	Timeline	Resources	Monitoring
Evaluate existing safety inspection processes to include qualified outside personnel such as: • Fire Safety • Local Law Enforcement • Virginia State Police • Recommendations from the Virginia Department of Criminal Justice Services (DCJS)	 Assistant Superintendent Supervisor of Maintenance and Operations 	Spring 2020	VDOE School Safety Audit School Safety Checklist Law enforcement	Continuous
Implement corrective action to address deficiencies identified during the inspection process.	 Assistant Superintendent Supervisor of Maintenance and Operations 	Summer 2020	School Safety Audit School Safety Checklist Law enforcement Safety Committee Threat Assessment Teams	Continuous
Encourage and promote positive relationships among stakeholders related to school safety.	SuperintendentBuilding Administrators	Fall 2019	Threat Assessment Teams	Continuous
Promotion activities could include:			Safety Committee	

Establish open lines of communication with all stakeholders Community events for schools in which Emergency Medical Services (EMS) and Law Enforcement are invited to speak with the school community Invite EMS and Law Enforcement to speak with students regarding safety concerns			Virginia Tiered System of Supports (VTSS) Committee EMS and Law enforcement	
Develop/review and maintain training plans specific to school safety. Training Plans will include educating all stakeholders on: existing school crisis emergency management medical response plans	 Assistant Superintendent Local Law Enforcement Emergency Medical Services 	Fall 2019	Division Crisis Plan Department of Criminal Justice Services (DCJS) supports	Continuous

Evaluation of Action Plan:

Objective 3: Construct a consistent and contemporary virtual presence that promotes digital citizenship.

Strategies	Person(s) Responsible	Timeline	Resources	Monitoring
Conduct a Needs Assessment detailing the available resources necessary to promote digital citizenship in all schools PK-12. • Develop and maintain a replacement schedule for all devices.	 Supervisor of Technology Technicians Information Technology Resource Teachers (ITRT) 	December 2019	Needs assessment Replacement schedule	Annual
Ensure all buildings have sufficient wifi in all areas.	 Supervisor of Technology 	December 2019	Facilities Assessment	Annual
Provide professional development for all staff members to ensure they remain competent and current in digital best practices. Steps in the process to include: • Analysis of current level of competency	 Director of Academics Director of Human Resources Supervisor of Technology 	Continuous	Analysis Professional Development Plan Human Resources	Annual review of Professional Development Plan

Plan for professional development to address areas of deficiency Plan/schedule for continued updates, adjustments as necessary Develop a plan in order to implement a 1:1 computer initiative in all schools. Provide professional development to all instructional staff Issue devices to students at grade-level bands in the following order: High School 9-12 Middle School 6-8 Elementary School 3-5 Devices provided for classroom use only to students in PK-2	 School Board Superintendent Director of Academics Supervisor of Technology 	Fall 2022	Instructional Department ITRT Professional development Funding for devices	At the initial implementation and then at each phase of the initiative
Utilize resources to educate students and parents on digital citizenship in a consistent manner. • Gather age appropriate resources to assist students and parents regarding digital literacy and internet safety guidelines.	 Director of Academics Supervisor of Technology Building Administrators Teachers 	Fall 2019	ITRT Library Media Specialists Social media accounts Internet Safety Guidelines	Annual
Provide a full-time ITRT for each school in order to support the technological needs of the Classroom of the Future. Duties may include: Job-embedded professional development Training for Google Certification Support in recreating any existing electronic lessons and materials to meet requirements of new technology to support the Classroom of the Future.	 School Board Superintendent 	Fall 2022	Funding Updated ITRT Job Description	During budget review each year of the Comprehensive Plan
Collaborate with County Administration and other stakeholders to provide Broadband access to the entire county; beginning with an initial plan to allow wifi access at each school after school hours.	 School Board Superintendent County Administrator Board of Supervisors Broadband Providers State Legislators Supervisor of Technology 	Spring 2020	Funding	Continuous Documentation of wifi availability at schools

Evaluation of Action Plan:		

Objective 4: Maintain and improve upon an efficient and proactive transportation system.

	ACTION STEPS					
Strategies	Person(s) Responsible	Timeline	Resources	Monitoring		
Create a Transportation Committee in order to maintain and improve upon an efficient and proactive transportation system.	Assistant SuperintendentSupervisor of Transportation	Winter 2020	Transportation Committee	Meeting agendas		
The Transportation Committee will conduct a review of VDOE and National Highway Traffic Safety Administration (NHTSA) regulations and/or recommendations in order to: • Compare VDOE and NHTSA standards to ACPS current status. • Update the current bus replacement plan • Implement the changes made to the bus replacement plan	 Assistant Superintendent Supervisor of Transportation 	Spring 2020	Transportation Committee VDOE and NHTSA regulations and/or recommendations Bus replacement plan	Annual review of bus plan		
Provide professional training focused on the use of routing software for transportation and school staff.	Supervisor of TransportationVendors	Winter 2020	Transfinder (Infofinder Trainer)	Annual		
Develop a plan that provides for a continuous pool and retention of qualified transportation staff. Provide Commercial Driver's License (CDL) training in conjunction with Career and Technical Education Department Analyze regional transportation staff wages for differences Investigate avenues for adjustments/ increases in wages for transportation staff.	 School Board Director of Human Resources Supervisor of Transportation Supervisor of Career and Technical Education (CTE) 	Spring 2020	Funding Human Resources Virginia Department of Transportation CDL regulations CDL training Analysis of regional wages	Annual review plan		

Evaluate new technology available for an efficient transportation system. Elements should include: • Evaluation of current technology including routing system, radio system, camera, etc.	Assistant Superintendent Supervisor of Transportation	Spring 2020	Professional conferences Vendor contacts Evaluation checklist	Annual
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Evaluation of Action Plan:

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